



I wanted a **rigorous, Singapore-anchored governance grounding in real boardroom practice** — combining academic depth, practitioner insight, and Asia-relevant case studies.



MR NITIN PALANDE

Founder
The Boardroom Edge



Understanding Director's Duties and Board Leadership



**Executive Skills for
Board Members
(SMU-SID Directorship
Programme)**

SID

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What made you decide to join the SMU-SID Directorship Programme?

I wanted a rigorous, Singapore-anchored governance grounding in real boardroom practice— combining academic depth, practitioner insight, and Asia-relevant case studies. Given my work across SE Asia & ANZ, I needed a programme addressing today's board realities: regulation, digital disruption, sustainability, and board dynamics.

SMU-SID's credibility, the path to Accredited Director status, and the calibre of the cohort made it an easy choice.

Share with us the takeaways from the programme that you found helpful.

The programme sharpened several areas of my practice:

- A stronger governance lens on directors' duties and fiduciary responsibilities.
- A more strategic view of risk - as both constraint and enabler.
- Sharper strategic oversight, especially challenging assumptions and asking better questions.
- Deeper insight into board dynamics - trust, culture, and constructive dissent.
- A stronger stewardship mindset, linking sustainability, accountability, and long-term value.

These shape how I support CEOs, challenge management constructively, and contribute at the board level.

Tell us your most memorable moments in the programme.

The cohort itself was a highlight. Senior leaders from diverse industries sparked honest debate and rich peer learning.

The standout moment for me was learning an entire module by watching the movie *12 Angry Men* where inside a sweltering jury room, one dissenting juror challenges the others to reconsider a seemingly obvious guilty verdict. As tensions rise, biases surface and the group is forced to confront the fragility of certainty, the weight of responsibility, and the meaning of reasonable doubt. It was the closest thing to a real boardroom crisis without the stakes, and it reshaped how I think about board behaviour, influence, and collective judgement.

Any advice for aspiring Directors / Board Members who are considering the programme?

Network, let people know that you are aspiring for a board role/position. Build your governance foundations early. Technical knowledge matters, but judgement earned through exposure, reflection, and learning from others— is what sets effective directors apart.

The programme delivers all three: a solid governance base, practical tools, and a strong peer network. It's an excellent starting point for anyone serious about becoming a credible, independent, future-ready director.

CONTACT US

Executive Development
Singapore Management University,
81 Victoria Street, Level 10, Singapore 188065
W: <http://exd.smu.edu.sg> | E: exd@smu.edu.sg